



Fiscal Year 2022

# Operating Budget

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Public Hearing, June 14, 2021



# Budget Assumptions

- ✓ No rate increase recommended at this present time due to the impacts of the COVID-19 pandemic. Will revisit rate needs at a later point in FY22, possibly midyear.
- ✓ Minimum Fund Balance is set at 200 days ≈ \$18.7M of unrestricted cash.
- ✓ We will **not** meet the 2.0 Cost Recovery Policy debt service coverage ratio test without impact fees.



# Budget Assumptions

- ✓ Operating revenues were based on a 1.5% increase in customer base and a 2% water and wastewater increase in demand projections over Fiscal Year 2021 projections.
- ✓ For FY22, Impact Fees will be increased to \$2,880 for Water and \$5,140 for Wastewater.



# Budget Assumptions

- ✓ All debt service will be paid from General Revenues. Impact fees, if available, will reimburse the General Revenue fund for E&E debt service paid from rates.
- ✓ Merit increases will be 4% of regular salaries and mid-year performance pay will be 2% of regular salaries.
- ✓ The salary structure will be increased 2% per the recommendation from our compensation consultants (Archer and CBIZ).

# Consolidated Budget

TOTAL COMMISSION	FY 2020	FY 2021		Total Requested	FY 2022	
	Actual	Original	Estimate		Variance	%
Compensation & Benefits	14,528,146	17,501,840	16,946,084	18,859,935	1,358,095	8%
Contractual Services	8,395,147	10,378,259	9,969,618	10,853,114	474,855	5%
Supplies and Materials	2,057,391	2,247,345	2,179,745	2,223,581	(23,764)	-1%
Training & Education	273,459	161,829	139,711	369,610	207,781	128%
Other Expenses	1,365,216	1,416,170	1,499,296	1,470,297	54,127	4%
<b>Total (before Debt)</b>	<b>26,619,359</b>	<b>31,705,443</b>	<b>30,734,454</b>	<b>33,776,536</b>	<b>2,071,093</b>	<b>7%</b>
Debt Service	9,837,669	13,483,848	12,964,987	12,376,955	(1,106,893)	-8%
<b>TOTAL</b>	<b>36,457,028</b>	<b>45,189,291</b>	<b>43,699,441</b>	<b>46,153,491</b>	<b>964,200</b>	<b>2%</b>

*Note: FY 2022 increases in %'s and dollars are calculated against the FY 2021 Original budget*